

# COVID-19 Workforce Survey

Research Report

Relating to the week ending 4 June 2021



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## Summary

### Background

This report is part of a series of monthly surveys of all councils in England and Wales collecting key workforce data on how the sector is responding to COVID-19. An online survey was emailed to heads of human resources, or a nominated contact, in councils from England and Wales on the second Wednesday of the month. The data requested related to the week ending the preceding Friday. The intention is that this collection is the single national source through which such data is gathered, and it will, as appropriate, be shared with government departments and others in addition to providing comparator information for councils.

This report relates to the survey sent out on 9 June 2021 and covers the week ending 4 June 2021. The overall response rate was 53 per cent and covered around a third of the total workforce.

### Key findings

- Of those councils with at least one member of staff unavailable, a little under one third (30 per cent) reported that they had at least one member of staff off sick with 'long COVID'. When considered as a proportion of all authorities, that was 20 per cent of councils which reported at least one member of staff off sick with 'long COVID'.
- Councils were asked, to the best of their knowledge, how many staff had refused the COVID-19 vaccine. The majority of councils did not know this information. Fifteen per cent said fewer than one in 20 staff working in high risk areas had refused. Eight per cent said one in 20 of public facing staff had refused; and 10 per cent said one in 20 of all staff had refused.
- Councils were also asked what they were currently considering about staff locations. Eighty-four per cent said they were considering 'hybrid working'.
- Twenty-five per cent of councils reported that they had furloughed at least one member of staff. In total, responding authorities reported there were 2,682 staff furloughed in the week ending 4 June 2021. This is 0.5 per cent of their current workforce, this has gone down from 0.8 per cent of their current workforce reported last month.
- Councils were asked if they were experiencing significant difficulties recruiting for some posts or not: 114 (61 per cent) said they were. Councils were subsequently asked to choose from a list of specialist occupations where they were experiencing difficulties: 100 per cent of county councils experiencing problems were having difficulties recruiting children's social workers. When considered as a proportion of all authorities, that was 56 per cent of all single tier councils and 89 per cent of county councils who reported difficulties recruiting children's social workers.

## Additional findings

- Some 35 per cent of councils reported recruiting additional staff (of any type including casual, agency, contingent, etc) in the week ending 4 June 2021. In total 1,533 additional staff had been recruited in responding authorities.
- Just over four out of five councils (83 per cent) reported that they had at least one member of staff unavailable for work. In total, respondents reported there were 20,286 staff unavailable for work in the week ending 4 June 2021, four per cent of the current workforce.
- When asked whether individual services had enough staff to run them normally or not, the worst affected service was public health, with eight per cent of councils with this service reporting they were operating with severe disruption due to staffing numbers. A further 16 per cent reported that public health services were operating with moderate disruption.
- When asked to assess the council overall, in terms of whether there are enough staff to run services normally or not, 48 per cent of councils reported they were operating normally.
- In district councils, 50 per cent of those with recruitment difficulties said they were having problems recruiting planning officers and 31 per cent said they were having problems recruiting environmental health officers.
- Councils were asked to choose the five occupations or roles where recruitment difficulties were most acute. Almost all respondent county councils reported that they had acute difficulties recruiting children's social workers.
- Out of the councils who had said they had acute difficulties in recruiting children's social workers, 54 per cent said they had difficulty both recruiting generally and recruiting the required expertise, experience or qualification.
- Councils were asked if they were likely to recruit additional staff specifically in response to COVID-19 and/or the EU transition or not. Of the 193 councils who responded to the question, 31 per cent said they were likely recruit additional staff in response to COVID-19.
- Councils were asked to think about what they were considering doing with staffing in the current financial year. Twenty-two per cent of those that answered this question said that they were thinking of reducing staff numbers overall in 2021/22. Forty per cent of those that answered this question said they were thinking of increasing apprenticeships in 2021/22.

## Introduction

Councils face significant challenges due to the COVID-19 pandemic, trying to support vulnerable people, their wider communities and businesses. It has required a joined-up approach between government departments, health agencies, local resilience fora and national agencies like the Local Government Association (LGA), all working with and through councils. The LGA and the National Association of Regional Employers (the collective body comprising all the regional employers organisations) joined forces to coordinate an approach to workforce data collection in the sector.

To provide councils with the intelligence to compare progress effectively and plan locally, regionally and nationally, a workforce survey was sent out to all heads of human resources in England and Wales. Findings from the survey give councils a stronger position to build capacity in partnership with others; help the LGA and associations understand the workforce situation in authorities and give them the evidence needed to ask government for support and resources; and help shape government thinking as we emerge from lockdown.

## Methodology

On 9 June 2021, the LGA's Research and Information Team sent an online survey to all heads of human resources, or their nominated contact, in England and Wales (a total of 355 councils). The survey was in the field for two weeks. A total of 187 councils responded, which is a response rate of 53 per cent.

**Table 1** and **Table 2** provide a breakdown of responses by authority type and region. Whilst these results should strictly be taken as a snapshot of the views of this group of respondents, rather than representative of all heads of human resources, this level of response means that the results are likely to provide a good indication of the position of the sector more widely.

Type of authority	Total number	Number of responses	Response rate %
District	181	87	48
County	24	18	75
London borough	33	19	58
Metropolitan district	36	20	56
Unitary	59	36	61
Welsh unitary	22	7	32
All	355	187	53



**Table 2: Response rate by region**

Region	Total number	Number of responses	Response rate %
Eastern	50	36	72
East Midlands	39	17	44
London	33	19	58
North East	12	9	75
North West	41	23	56
South East	70	30	43
South West	33	15	45
Wales	22	7	32
West Midlands	33	12	36
Yorkshire and Humber	22	19	86

**Technical notes**

- Where tables and figures report the base, the description refers to the group of people who were asked the question. The number provided refers to the number of respondents who answered each question. Please note that bases vary throughout the survey.
- Throughout the report percentages in figures and tables may add to more than 100 per cent due to rounding.



# COVID-19 Workforce Survey: week ending 4 June 2021

This section contains analysis of the full results from the survey.

## Size of local authority workforce

### Workforce as at 1 March 2020

In order to establish a baseline, councils were asked the number of staff employed by the council on the 1 March 2020, pre-lockdown. The councils that responded to the survey employed 484,240 staff or approximately a third of the total local government workforce.

There are 174 single tier and county councils in England and Wales that have responsibility for schools. As it is not always possible to separate out school-based staff from human resources (HR) systems, a supplementary question was asked to determine how many returns included school-based staff.

Of the 100 councils that responded to the survey and had responsibility for schools, 20 (11 per cent) reported that their return included school-based staff. For expediency this report doesn't separate those that included/excluded schools-based staff as it was felt that it would add significantly to the burden on councils returning the data and would have little effect on the overall findings.

### Recruitment week ending 4 June 2021

Councils are at the forefront of the response to the COVID-19 pandemic and to continue to deliver vital services to their communities they have had to be flexible in how they deploy their workforce in order to increase capacity in high demand services or to fill gaps in services caused by the pandemic.

One option available to councils is the recruitment of additional staff. To understand the scale of recruitment, councils were asked whether they had recruited additional staff (of any type including casual, agency, contingent, etc) during the week of 4 June 2021.

Of the councils that responded, 65 (35 per cent) reported recruiting additional staff. In total 1,089 additional staff were recruited by responding authorities during the week ending 4 June 2021. The median number of staff per council was four and the mean was 18.

**Table 3: Has the council recruited additional staff (of any type including casual, agency, contingent, etc during week ending 4 June 2021)?**

	Yes		No. of additional staff		
	No.	%	Total	Median	Mean
County	12	67	151	9	14
District	16	18	59	3	4
London borough	10	53	603	13	98
Metropolitan borough	10	50	142	1	2
Unitary	13	36	116	5	11
Welsh unitary	4	57	18	3	3
English single tier	30	40	855	4	32
All councils	65	35	1,089	4	18

Base: all respondents (187 councils – 18 counties, 87 districts, 19 London boroughs, 20 metropolitan boroughs, 36 English unitaries, seven Welsh unitaries, 75 English single tier)

### Current headcount as at 4 June 2021

The total headcount for those councils that responded had increased by 1.1 per cent since 1 March 2020 and stood at 489,374 on 4 June 2021.

**Table 4: Change in headcount from 1 March 2020 – 4 June 2021**

	At 1 March	At 4 June	% change
County	119,333	123,366	3.4
District	39,354	39,633	0.7
London borough	62,584	64,427	2.9
Metropolitan borough	101,037	100,585	-0.4
Unitary	112,937	112,447	-0.4
Welsh unitary	48,995	48,916	-0.2
English single tier	243,416	244,066	0.3
All councils	484,240	489,374	1.1

Base: all respondents (187 councils – 18 counties, 87 districts, 19 London boroughs, 20 metropolitan boroughs, 36 English unitaries, seven Welsh unitaries, 75 English single tier)

## Furloughed staff

Councils were asked to provide details of staff that were furloughed in the week ending 4 June 2021. Of councils that answered the question, 45 (25 per cent) reported that they had furloughed at least one member of staff.

In total there were 2,682 staff furloughed in responding councils in the week ending 4 June, 0.5 per cent of their current workforce, this has gone down from 0.8 per cent of their current workforce reported last month. Of those councils that had furloughed staff, the median number was 32 and the mean was 130; but this varied considerably across different types of authority.

<b>Table 5: No. of staff furloughed (week ending 4 June)</b>					
	<b>No. of councils</b>	<b>% of councils</b>	<b>Total no. staff</b>	<b>Of those councils with furloughed staff</b>	
				<b>Median</b>	<b>Mean</b>
County	6	35	995	139	166
District	14	16	573	34	41
London borough	5	29	83	9	17
Metropolitan borough	6	32	55	9	9
Unitary	9	29	349	20	39
Welsh unitary	5	71	627	56	125
English single tier	20	30	487	10	24
All councils	45	25	2,682	32	130

Base: all respondents (177 councils – 17 counties, 86 districts, 17 London boroughs, 19 metropolitan boroughs, 31 English unitaries, seven Welsh unitaries, 67 English single tier)

## Unavailable for work

Councils were asked to indicate the number of staff that were unavailable for work in the week ending 4 June 2021. Of councils that answered the question, 145 (83 per cent) reported that they had at least one member of staff unavailable.

In total there were 19,747 staff unavailable for work in responding authorities in the week ending 4 June, four per cent of their current workforce. The median number of staff unavailable for work was 58 and the mean was 136.

	<b>No. of councils</b>	<b>% of councils</b>	<b>Total no. staff</b>	<b>Median</b>	<b>Mean</b>
County	17	100	4,459	204	262
District	59	70	825	10	14
London borough	16	94	2,025	90	127
Metropolitan borough	17	94	4,302	268	253
Unitary	30	91	5,711	112	190
Welsh unitary	6	100	2,425	440	404
English single tier	63	93	12,038	131	191
All councils	145	83	19,747	58	136

Base: all respondents (175 councils – 17 counties, 84 districts, 17 London boroughs, 18 metropolitan boroughs, 33 English unitaries, six Welsh unitaries, 68 English single tier)

Those councils that had staff unavailable were asked how many had been unable to work for more than six months as a result of what has been termed 'long COVID'<sup>1</sup>. Of the 119 councils that answered the question, 36 (30 per cent) reported that they had at least one member of staff of work with long COVID. When considered as a proportion of all authorities, that was 20 per cent of councils which reported at least one member of staff off sick with 'long COVID'. In total there were 121 staff unavailable due to being off with long COVID. The median number per authority was two and the mean was three.

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<sup>1</sup> Respondents were directed to the following link in order to help them define what was meant by 'long COVID': <https://www.nhs.uk/conditions/coronavirus-covid-19/long-term-effects-of-coronavirus-long-covid/>

**Table 7: No. of staff unavailable for work due to 'long COVID' (week ending 4 June)**

	<b>No. of councils</b>	<b>% of councils</b>	<b>Total no. staff</b>	<b>Median</b>	<b>Mean</b>
County	7	54	16	2	2
District	4	7	5	1	1
London borough	6	67	16	3	3
Metropolitan borough	7	58	31	3	4
Unitary	8	33	26	4	3
Welsh unitary	4	80	27	7	7
English single tier	21	47	73	3	3
All councils	36	30	121	2	3

Base: respondents with unavailable staff (119 councils – 13 counties, 56 districts, 9 London boroughs, 12 metropolitan boroughs, 24 English unitaries, five Welsh unitaries, 45 English single tier)

## Service disruption

When asked whether individual services had enough staff to run them normally or not, the worst affected service was public health, with eight per cent of councils with this service reporting they were operating with severe disruption due to staffing numbers. A further 16 per cent reported that public health services were operating with moderate disruption. Also badly affected was adult social care (directly employed), with 24 per cent reporting moderate disruption; and schools, with 21 per cent operating with moderate disruption.

When asked to assess the council overall, in terms of whether they had enough staff to run services normally or not, 52 per cent of councils reported they were not operating normally.

**Table 8: Please select the status of the services to the show if there are enough staff to run the service normally or not.**

	<b>Base</b>	<b>Operating normally</b>	<b>Operating with minor disruption</b>	<b>Operating with moderate disruption</b>	<b>Operating with severe disruption</b>
	<b>No. councils</b>	<b>% councils</b>	<b>% councils</b>	<b>% councils</b>	<b>% councils</b>
Adult social care (directly employed)	95	36	38	24	2
Bereavement services	127	69	24	6	0
Children's services	94	45	35	19	1
Environment health	161	50	33	12	5
Household waste (doorstep collection)	142	72	21	6	1
Housing and homelessness services	161	68	22	9	2
Planning	174	66	26	7	1
Public health	111	48	28	16	8
Revenue and benefits	156	63	26	10	1
Schools	72	43	32	21	4
Trading standards	91	52	36	10	2
Overall council	182	48	40	11	1

Base: all respondents which run the relevant service (base varies by service).

## COVID-19 vaccines

Councils were asked to think about the COVID-19 vaccination and to tell us, to the best of their knowledge, approximately how many directly employed staff who had been offered the COVID-19 vaccine had refused it. They were asked to think about three groups: all staff working in high risk areas (adults' and children's care homes and domiciliary care), all public facing staff and all staff. The majority of councils answered that they did not know, for any of those groups.

Out of the 177 that answered the question for all staff working in high risk areas, 15 per cent reported fewer than five per cent had refused. This varied by type of authority: counties were most likely to say that a few staff had refused (33 per cent); while a fifth (22 per cent) of London boroughs said this and a further 17 per cent reported between five and 20 per cent of their staff had refused.

Out of the 178 councils that answered the question with reference to all public facing staff, eight per cent answered that a few staff refused. In London boroughs, 12 per cent answered that a few staff had refused and a further 12 per cent said some staff had refused. See table 10.

Table 11 shows, out of the 181 councils that answered the question regarding all staff, 10 per cent of them said a few staff (fewer than five per cent) refused. Eighteen per cent of London boroughs said between five and 20 per cent of staff had refused.

**Table 9: To the best of your knowledge can you tell us approximately how many directly employed staff that have been offered the COVID-19 vaccine have refused: for all staff working high risk areas (for example, adults' and children's' care homes and domiciliary care)**

	Many staff refused (more than 20 per cent, or one in five staff)	Some staff refused (between 5 and 20 per cent)	Few staff refused (fewer than 5 per cent, or 1 in 20 staff)	No staff refused	Don't know
	% councils	% councils	% councils	% councils	% councils
County	0	6	33	0	61
District	0	0	5	5	90
London borough	0	17	22	0	61
Metropolitan borough	0	5	21	11	63
Unitary	0	9	20	0	71
Welsh unitary	0	0	14	0	86
English single tier	0	10	21	3	67
All councils	0	5	15	3	77

Base: all respondents (177 councils – 18 counties, 80 districts, 18 London boroughs, 19 metropolitan boroughs, 35 English unitaries, seven Welsh unitaries, 72 English single tier)

**Table 10: To the best of your knowledge can you tell us approximately how many directly employed staff that have been offered the COVID-19 vaccine have refused: for all public facing staff**

	Many staff refused (more than 20 per cent, or one in five staff)	Some staff refused (between 5 and 20 per cent)	Few staff refused (fewer than 5 per cent, or 1 in 20 staff)	No staff refused	Don't know
	% councils	% councils	% councils	% councils	% councils
County	0	0	6	0	94
District	0	0	2	5	93
London borough	0	12	12	0	76
Metropolitan borough	0	0	22	6	72
Unitary	0	0	14	0	86
Welsh unitary	0	0	0	0	100
English single tier	0	3	16	1	80
All councils	0	1	8	3	88

Base: all respondents (178 councils – 16 counties, 85 districts, 17 London boroughs, 18 metropolitan boroughs, 35 English unitaries, seven Welsh unitaries, 70 English single tier)

**Table 11: To the best of your knowledge can you tell us approximately how many directly employed staff that have been offered the COVID-19 vaccine have refused: for all staff**

	Many staff refused (more than 20 per cent, or one in five staff)	Some staff refused (between 5 and 20 per cent)	Few staff refused (fewer than 5 per cent, or 1 in 20 staff)	No staff refused	Don't know
	% councils	% councils	% councils	% councils	% councils
County	0	0	6	0	94
District	0	0	7	5	89
London borough	0	18	12	0	71
Metropolitan borough	0	0	28	6	67
Unitary	0	0	11	0	89
Welsh unitary	0	0	0	0	100
English single tier	0	4	16	1	79
All councils	0	2	10	3	86

Base: all respondents (181 councils – 17 counties, 87 districts, 17 London boroughs, 18 metropolitan boroughs, 35 English unitaries, seven Welsh unitaries, 70 English single tier)



## Planning ahead

### Recruitment difficulties

Councils were asked if they were experiencing difficulties recruiting for some occupations and roles: 114 (61 per cent) said they were. Those that had answered yes to this question were then asked to choose from a list of specialist occupations to show where they were experiencing difficulties.

Table 12 shows 79 per cent of English single tier councils and 100 per cent of county councils with problems recruiting were having difficulties recruiting children's social workers. When considered as a proportion of all authorities, that was 56 per cent of all single tier councils and 89 per cent of county councils who reported difficulties recruiting children's social workers.

In district councils, 50 per cent of those with recruitment difficulties said they were having problems recruiting planning officers and 31 per cent said they were having problems recruiting environmental health officers. When considered as a proportion of all districts, that was 24 per cent reporting problems recruiting planning officers and 15 per cent for environmental health officers.

From the specialist occupations and roles to which they were having difficulties recruiting, councils were asked to choose the five where difficulties were most acute. This is either if their council has a large number of staff vacancies for some posts or it has a small number of vacancies that have a big impact. Almost all county councils (94 per cent) that had recruitment problems said they had acute difficulties recruiting children's social workers; and 88 per cent of single tier authorities reported the same. This can be seen in Table 13. When considered as a proportion of all county and single tier authorities, that was 83 per cent of counties and 47 per cent of single tier authorities which reported acute difficulties recruiting children's social workers.

Where councils had ticked that they had acute difficulties recruiting certain roles, they were then asked to indicate whether the difficulty is in recruiting generally or recruiting at the required level of expertise/experience/qualification. Fifty-four per cent of councils who had acute difficulties recruiting children's social workers said these were both difficulties recruiting generally, and in terms of recruiting the required expertise, experience or qualification.

**Table 12: From the list of specialist occupations and roles below, please tick those where your council is experiencing recruitment difficulties**

	County	District	London borough	Metropolitan borough	Unitary	Welsh unitary	English single tier	All councils
	%	%	%	%	%	%	%	%
Accountants	6	12	27	13	19	0	19	14
Adult's social workers	69	0	64	40	41	67	45	51
Building control officers	6	26	36	13	11	33	17	22
Chartered surveyors	19	26	18	27	11	0	17	20
Children's social workers	100	0	64	73	89	67	79	83
Economic development officers	19	2	0	0	0	0	0	4
Educational psychologists	69	0	45	33	26	0	32	39
Engineers	31	0	18	27	15	0	19	13
Environmental health officers	0	31	27	47	19	33	28	30
Health visitors	13	2	0	0	0	0	0	4
Homelessness officers	0	21	9	7	4	0	6	12
ICT professionals	31	10	45	13	15	33	21	18
Legal professionals	50	24	45	40	15	0	28	29
Mental health social workers	50	0	36	33	19	33	26	32
Occupational therapists (adults')	50	0	45	27	22	0	28	32
Occupational therapists (children's)	38	0	45	13	15	0	21	24
Planning officers	44	50	18	20	22	0	21	34
Public health officers	25	2	0	20	15	0	13	17
Regulatory services officers	6	2	9	7	7	0	8	5
School nurses	6	0	0	0	4	0	2	3
Test and trace team leaders	0	0	0	0	0	0	0	0
Test and trace officers (clinical case officers)	0	0	0	7	0	0	2	1
Trading standards officers	31	0	27	13	11	0	15	18
Youth workers	6	0	0	0	0	0	0	1
Other	13	24	18	7	19	0	15	18

Base: all authorities experiencing recruitment difficulties (114 councils – 16 counties, 42 districts, 11 London boroughs, 15 metropolitan boroughs, 27 English unitaries, three Welsh unitaries, 53 English single tier)

**Table 13: For those specialist occupations and roles where you have difficulties recruiting, below, please tick up to five where the difficulties are most acute.**

	County	District	London borough	Metropolitan borough	Unitary	Welsh unitary	English single tier	All councils
	%	%	%	%	%	%	%	%
Accountants	0	14	10	7	13	0	21	10
Adult's social workers	56	0	50	21	38	67	50	42
Building control officers	0	22	20	0	0	33	19	13
Chartered surveyors	0	27	0	7	8	0	19	13
Children's social workers	94	0	50	79	79	67	88	78
Economic development officers	0	3	0	0	0	0	0	1
Educational psychologists	50	0	30	21	13	0	35	25
Engineers	13	0	10	14	8	0	21	7
Environmental health officers	0	32	20	29	13	33	31	25
Health visitors	6	0	0	0	0	0	0	1
Homelessness officers	0	19	10	7	4	0	6	13
ICT professionals	13	8	20	7	8	33	23	11
Legal professionals	19	27	10	43	8	0	31	21
Mental health social workers	31	0	40	7	13	33	29	21
Occupational therapists (adults')	31	0	10	21	8	0	31	16
Occupational therapists (children's)	25	0	10	0	4	0	23	9
Planning officers	6	46	10	14	17	0	23	24
Public health officers	13	0	0	7	8	0	15	7
Regulatory services officers	0	0	0	0	4	0	8	1
School nurses	6	0	0	0	0	0	2	1
Test and trace team leaders	0	0	0	0	0	0	0	0
Test and trace officers (clinical case officers)	0	0	0	0	0	0	2	0
Trading standards officers	6	0	10	7	8	0	8	7
Youth workers	0	0	0	0	0	0	0	0
Other	13	16	10	7	4	0	17	11

Base: authorities experiencing recruitment difficulties (104 councils – 16 counties, 37 districts, 10 London boroughs, 14 metropolitan boroughs, 24 English unitaries, three Welsh unitaries, 48 English single tier)

**Table 14: For each of these roles where you have acute difficulties, please indicate whether the recruitment difficulty is in recruiting generally, or recruiting at the required level of expertise/experience/qualification?**

	Base	Difficulty recruiting generally	Difficulty recruiting required expertise, experience or qualification	Both	Don't know
	No. councils	% councils	% councils	% councils	% councils
Accountants	10	10	60	30	0
Adult's social workers	28	36	18	46	0
Building control officers	11	36	27	36	0
Chartered surveyors	13	15	23	62	0
Children's social workers	52	27	17	54	2
Economic development officers	1	0	0	100	0
Educational psychologists	17	24	12	65	0
Engineers	7	29	29	43	0
Environmental health officers	22	27	14	59	0
Health visitors	1	0	0	100	0
Homelessness officers	10	60	0	40	0
ICT professionals	11	36	55	9	0
Legal professionals	22	9	27	64	0
Mental health social workers	14	29	7	64	0
Occupational therapists (adults')	11	27	18	55	0
Occupational therapists (children's)	6	33	17	50	0
Planning officers	25	36	8	52	4
Public health officers	5	20	40	40	0
Regulatory services officers	1	0	0	100	0
School nurses	1	0	100	0	0
Test and trace team leaders	0	-	-	-	-
Test and trace officers (clinical case officers)	0	-	-	-	-
Trading standards officers	5	20	0	80	0
Youth workers	0	-	-	-	-
Other	11	36	27	36	0

Base: respondents experiencing acute recruitment difficulties (bases vary depending on whether the respondent was experiencing acute recruitment difficulties for particular the role)

## COVID-19 / EU transition recruitment

Councils were asked if they were likely to recruit additional staff specifically in response to COVID-19 and/or the EU transition or not. Of the 186 councils who responded to the question, 30 per cent said they were likely recruit additional staff in response to COVID-19, while 46 per cent said they were not likely to recruit additional staff at all. Twenty per cent of respondents said they did not know.

**Table 15: Are you likely to recruit additional staff specifically in response to COVID-19 and/or the EU transition, or not?**

	Yes, in response to COVID-19	Yes, in response both to COVID-19 and EU transition	Yes, in response to EU transition	No	Don't know
	% councils	% councils	% councils	% councils	% councils
County	44	6	0	28	22
District	28	0	1	55	16
London borough	42	0	0	21	37
Metropolitan borough	37	0	0	32	32
Unitary	22	14	0	47	17
Welsh unitary	14	0	0	71	14
English single tier	31	7	0	36	26
All councils	30	3	1	46	20

Base: all respondents (186 councils – 18 counties, 87 districts, 19 London boroughs, 19 metropolitan boroughs, 36 English unitaries, seven Welsh unitaries, 74 English single tier)

## Thinking about staffing

Councils were asked what they were currently considering for staffing within this financial year (2021/22). A total of 165 (88 per cent) answered the question, of which 55 per cent said they were 'making no substantive changes'. Forty per cent said they were currently considering 'increasing apprenticeships', 29 per cent were considering 'reducing the use of contractors or agencies' and 22 per cent were considering 'reducing staff numbers overall'.

**Table 16: Thinking about staffing, is your council currently considering doing any of the following within this financial year?**

	County	District	London borough	Metropolitan borough	Unitary	Welsh unitary	English single tier	All councils
	% councils	% councils	% councils	% councils	% councils	% councils	% councils	% councils
Recruiting more staff in specialist roles	29	0	6	25	21	0	18	10
Recruiting more staff overall	6	3	6	0	9	0	6	4
Reducing staff numbers overall	6	13	50	44	33	0	40	22
Making no substantive changes to staffing numbers	41	70	31	44	42	71	40	55
Increasing use of contractors or agencies	6	4	0	6	9	14	6	5
Reducing use of contractors or agencies	41	11	75	56	36	0	51	29
Increasing apprenticeships	65	25	63	63	42	29	52	40
Decreasing apprenticeships	0	3	0	0	3	0	2	2
Recruitment freeze	0	4	19	25	12	0	17	8

Base: all respondents (165 councils – 17 counties, 76 districts, 16 London boroughs, 16 metropolitan boroughs, 33 English unitaries, seven Welsh unitaries, 65 English single tier)

## Staffing locations

Councils were also asked what they were currently considering about staff locations. A total of 183 answered the question, of which 84 per cent said they were considering 'hybrid working (working in the office and at home', 53 per cent answered they were considering 'increasing flexible working options (flexible working hours)' and 38 per cent said they were considering 'reducing the number of physical workplaces'.

Table 17: Is your council currently considering any of the following, or not, affecting staff locations?								
	County	District	London borough	Metropolitan borough	Unitary	Welsh unitary	English single tier	All councils
	% councils	% councils	% councils	% councils	% councils	% councils	% councils	% councils
Reducing the number of physical workplaces	50	19	53	60	53	71	55	38
Increasing flexible working options (flexible working hours)	67	35	68	65	68	86	67	53
Changing models of service delivery	33	15	58	60	44	71	52	34
Hybrid working (working in the office and at home)	83	87	74	70	85	100	78	84
Increasing homeworking (working at home only)	28	13	42	55	24	57	37	26
Other	0	0	0	0	3	0	1	1
None of these	0	1	0	0	0	0	0	1
Don't know	11	9	11	20	9	0	12	10

Base: all respondents (183 councils – 18 counties, 85 districts, 19 London boroughs, 20 metropolitan boroughs, 34 English unitaries, seven Welsh unitaries, 73 English single tier)

## Annex A: Questionnaire

# COVID - 19 Workforce Collection

Q1.1 Thank you for taking the time to complete this survey.

If you would like to see **an overview of the questions** before completing the survey online, you can access a PDF here: [Covid 19 workforce collection](#)

You can navigate through the questions using the buttons at the bottom of each page. If you stop before completing the return, you can come back to this page using the link supplied in the email and you will be able to continue where you left off.

All responses will be treated confidentially. In order that councils do not get multiple requests for such data, the Local Government Association will share the data provided by you in this survey in confidence with the following organisations:

- Other councils (including in LG Inform, via sign-in)
- Regional employers' organisations
- Welsh Local Government Association
- Northern Ireland Local Government Association
- Relevant government departments
- Welsh Government
- Northern Ireland Assembly
- All local resilience fora (LRFs) (through the medium of the LRF dashboard)
- Bain and Company (purely for the purpose of updating the LRF dashboard)

Any information that is published or shared outside of that arrangement will be aggregated, and no authority will be identified without your consent. The information used within the LGA will be held and processed in accordance with our [privacy statement](#); and we will not share it with the organisations listed above unless we have ensured they have the right controls in place to use your information responsibly and only for the reasons for which we have given permission. We are



undertaking this survey in line with the legitimate interests of the LGA in supporting and representing authorities. It will also:

- allow you to compare key data with other authorities
- minimise the number of data requests you respond to from other organisations
- assist in recovery planning, workforce testing and risk profiling, and
- help the LGA evidence our government asks for support and resources.

If you have any queries or problems, please contact [research@local.gov.uk](mailto:research@local.gov.uk).

Q2.1 How many staff did you have on 1 March 2020 (that is the usual headcount before COVID -19) and how many staff in the week ending 4 June 2021

*Please enter a whole number without a comma or decimal place. Please only include permanent and fixed term staff. If you answered this question for 1 March previously, your answer is already added below.*

	Number of staff (headcount)
Headcount of staff at 1 March 2020	
Headcount of staff week ending 4 June 2021	

Q2.2 Do the figures you are providing for this return include or exclude school staff?

- Includes school staff
- Excludes school staff
- Don't know

Q2.3 Have you recruited any additional excluding permanent and fixed term staff in the week ending 4 June?

- Yes
- No

Q2.4 How many additional staff have you recruited excluding permanent and fixed term staff?

*Please enter a whole number. If you do not know please leave blank.  
If you answered this question previously, your answer is already added below.*

	Number of staff (headcount)
Additional staff week ending 4 June	

Q3.1 How many staff, if any, do you currently (week ending 4 June 2021) have in the categories below?

*Please enter the headcount. If none, please enter zero. If you do not know please leave blank.*

***For staff unavailable for work please only include staff who are off sick (non-COVID and COVID) and self isolation.***

	Number of staff (headcount)
Number of staff furloughed	
Number of staff unavailable for work	

Q3.2 As far as you are aware, in the week ending 4 June, how many staff have been unable to work for more than six months as a result of what has been termed 'long COVID' (see <https://www.nhs.uk/conditions/coronavirus-covid-19/long-term-effects-of-coronavirus-long-covid/>)

Number of staff  
(headcount) \_\_\_\_\_

Q4.1 Please select the status of the services to the show if there are enough of the right staff to run the service normally or not (at the current level of demand).

*This is to allow us to understand whether staff capacity (including redeployed staff) is enough to run the service. It will give us a feel of the pressure points for some of the highest profile service areas.*

	Operating normally	Minor disruption	Moderate disruption	Severe disruption	Don't know	Not applicable
Adult social care (directly employed)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Bereavement services (cemeteries and crematoria)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Children's services	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Environmental health	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Household waste (doorstep collection)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Housing and homelessness services	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Planning	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Public health	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Revenue and benefits	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Schools	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Trading standards	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Q4.2 In summary, how would you assess the council overall, in terms of whether there are enough staff overall to run services normally or not?

- Operating normally
- Minor disruption
- Moderate disruption
- Severe disruption
- Don't know

Q5.1 COVID-19 Vaccine

And now, thinking about vaccinations, to the best of your knowledge can you tell us approximately how many directly employed staff that have been offered the COVID-19 vaccine have refused.

	Many staff refused (more than 20 per cent, or one in five staff)	Some staff refused (between 5 and 20 per cent)	Few staff refused (fewer than 5 per cent, or 1 in 20 staff)	No staff refused	Don't know
All staff working high risk areas (for example, adults' and children's care homes domiciliary care)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
All public facing staff	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
All staff	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

### Q6.1 Looking ahead

As you will be aware, we have asked the question below a number of times now to help us understand the issues where councils may need some guidance and support. This is because we are aware that plans are at an early stage, and may change.

---

Q6.2 We have heard from some councils that there are significant difficulties recruiting for certain posts.

Is your authority experiencing recruitment difficulties for some posts or not? *Difficulties may be in the form of a high number of staff vacancies for some posts, or a small number of vacancies that have a big impact.*

- Yes
- No
- Don't know

Q6.3 From the list of specialist occupations and roles below, please tick those where your council is experiencing recruitment difficulties.

*This is whether your council either has a large number of staff vacancies for some posts or it has a small number of vacancies that have a big impact.*

Accountants
Adult's social workers
Building control officers
Chartered surveyors
Children's social workers
Economic development officers
Educational psychologists
Engineers
Environmental health officers
Health visitors
Homelessness officers
ICT professionals
Legal professionals
Mental health social workers
Occupational therapists (adults')
Occupational therapists (children's)
Regulatory services officers
Planning officers
Public health officers
School nurses
Social care commissioners
Test and trace team leaders
Test and trace officers (clinical case officers)
Trading standards officers
Youth workers
Other (please specify)

Q8.4 For those specialist occupations and roles where you have difficulties recruiting, below, please tick up to five where the difficulties are most acute.

*This is whether your council either has a large number of staff vacancies for some posts or it has a small number of vacancies that have a big impact.*

Accountants
Adult's social workers
Building control officers
Chartered surveyors
Children's social workers
Economic development officers
Educational psychologists
Engineers
Environmental health officers
Health visitors
Homelessness officers
ICT professionals
Legal professionals
Mental health social workers
Occupational therapists (adults')
Occupational therapists (children's)
Regulatory services officers
Planning officers
Public health officers
School nurses
Social care commissioners
Test and trace team leaders
Test and trace officers (clinical case officers)
Trading standards officers
Youth workers
Other (please specify)



Q8.5 For each of these roles where you have acute difficulties, please indicate whether the recruitment difficulty is in recruiting generally, or recruiting at the required level of expertise/experience/qualification?

	Difficulty recruiting generally	Difficulty recruiting required expertise, experience or qualification	Both	Don't know
Accountants				
Adult's social workers				
Building control officers				
Chartered surveyors				
Children's social workers				
Economic development officers				
Educational psychologists				
Engineers				
Environmental health officers				
Health visitors				
Homelessness officers				
ICT professionals				
Legal professionals				
Mental health social workers				
Occupational therapists (adults')				
Occupational therapists (children's)				
Regulatory services officers				
Planning officers				
Public health officers				
School nurses				
Social care commissioners				
Test and trace team leaders				
Test and trace officers (clinical case officers)				
Trading standards officers				
Youth workers				
Other (please specify)				

**Q7.1 COVID-19 / EU Transition recruitment**

Are you likely to recruit additional staff specifically in response to COVID-19 and/or the EU transition, or not?

- Yes, in response to COVID-19
- Yes, in response to EU transition
- Yes, in response both to COVID-19 and EU transition
- No
- Don't know

Q8.1 And thinking about staffing, is your council currently considering doing any of the following with this financial year (2021/22)?

	2020/21 (current financial year)	2021/22
Making no substantive changes to staffing numbers	<input type="checkbox"/>	<input type="checkbox"/>
Recruiting more staff overall	<input type="checkbox"/>	<input type="checkbox"/>
Reducing staff numbers overall	<input type="checkbox"/>	<input type="checkbox"/>
Recruitment freeze	<input type="checkbox"/>	<input type="checkbox"/>
Recruiting more staff in specialist roles	<input type="checkbox"/>	<input type="checkbox"/>
Increasing use of contractors or agencies	<input type="checkbox"/>	<input type="checkbox"/>
Reducing use of contractors or agencies	<input type="checkbox"/>	<input type="checkbox"/>
Increasing apprenticeships	<input type="checkbox"/>	<input type="checkbox"/>
Decreasing apprenticeships	<input type="checkbox"/>	<input type="checkbox"/>
<input checked="" type="checkbox"/> Don't know	<input type="checkbox"/>	<input type="checkbox"/>

Q8.2 Can you please tell us what these specialist roles are?

*Please enter in the space below*

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Q8.3 Is your council currently considering any of the following, or not, affecting staff working practices?

- Reducing the number of physical workplaces
  - Increasing flexible working options (flexible working hours)
  - Changing models of service delivery
  - Hybrid working (working in the office and at home)
  - Increasing homeworking (working at home only)
  - Other (please specify below)
- 

None of these

Don't know

Q9.1 Please enter the details of the person nominated to provide this data for your authority or amend the details we hold below if necessary.

- Name \_\_\_\_\_
- Authority \_\_\_\_\_
- Job title \_\_\_\_\_
- Email address \_\_\_\_\_

Q9.2 Please provide details of a secondary contact who we can email any notifications and reports which they might find useful.

- Name \_\_\_\_\_
- Authority \_\_\_\_\_
- Job title \_\_\_\_\_
- Email address \_\_\_\_\_

Q10.1

Once you press the 'Submit' button below, you will have completed the survey.

Many thanks for taking the time to complete this survey. You are in control of any personal data that you have provided to us in your response. You can contact us at all times to have the information changed or deleted. You can find our full privacy policy here: [click here to see our privacy policy](#)



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We consider requests on an individual basis.