

A national cost benchmarking study undertaken by Hampshire County Council in conjunction with East Riding of Yorkshire Council and the Education and Skills Funding Agency

February 2018

Version 4 Final



1 |Barton Farm School, Hampshire County Council













National

Association Construction

rameworks



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#### Part One | Report Context Contents

This publication is split into five distinct sections, namely; report context, primary schools, secondary schools, SEN schools and further information. These sections are shown below along with their key outputs.

Part One   Report Context	
Study Background	4
Contributing Authorities	5
Part Two   Primary Schools	
Overview	7
Annual Cost Trajectory	9
Alternative Delivery Model Cost Trajectory	10
New Development Summary	11
Re-Build & Extension Summary	13
Refurbishment Summary	15
Part Three   Secondary Schools	
Overview	18
Annual Cost Trajectory	19
Re-Build & Extension Summary	20
New Development & Refurbishment Summary	22
Part Four   SEN Schools	
Overview	24
Re-Build & Extension Summary	25
New Development & Refurbishment Summary	27
Part Five   Further Information	
Future Publications	30
Definitions of Key Terms	31
Publication Contacts	32

Property Services



| St Modwen's Catholic Primary, Staffordshire County Council

# 660 projects submitted







ent Infrastructure and Projects Authority







Page | 3 of 33 February 2018

#### Part One | Report Context Study Background

This document publishes the results of a national cost benchmarking exercise undertaken by Hampshire County Council in partnership with East Riding of Yorkshire Council on new build, extended and refurbished primary, secondary and SEN schools.

This report provides a useful reference point for Local Authorities when establishing their school building costs. As part of the initiative the Local Government Association (LGA) is seeking to encourage greater collaboration between Local Authorities to drive down new and refurbished school costs. A benchmarking workshop was held on 6 October 2017 to discuss the output of the 2017 study and the presentation of information included and analysed in that report. As a result some additional features have been included this time. It is also intended to further develop the data following the workshop and publish any additional findings.

The findings contained within this report have been shared with the Infrastructure and Projects Authority (IPA) which is part of the Cabinet Office, Department for Education (DfE) and Education and Skills Funding Agency (ESFA). This report is the sixth publication produced for the public sector and is a valuable tool to understand the total costs associated with providing new school places across the country.

This study has been undertaken with funding from the LGA and has been conducted in conjunction with the following organisations:

- Education Building and Development Officers Group (EBDOG).
- National Association of Construction Frameworks (NACF).

The project sample used in this report comprises 660 projects from across England, consisting of:

- 510 primary school projects.
- 105 secondary school projects.
- 41 SEN school projects.
- 4 All-Through school projects.

#### **Common Standard**

A common standard of cost analysis has been used to capture cost data, ensuring a high level of consistency across the sample, while including detailed cost and background information on each project – allowing the costs to be fully understood on an individual project basis. The data has then been collated at a common price base, in order to compare projects with each other on level terms.

The following criteria were used to select projects for this study:

- Primary, secondary or SEN school projects.
- Permanent new build, extended or refurbished school projects. .
- Contract formed since 2012. •

Full details of how the data has been adjusted can be found on page 31.

#### Industry Summary

Recent commentary from the Royal Institution of Chartered Surveyors (RICS) Building Cost Information Service (BCIS) notes that there is still uncertainty following the outcome of the Brexit vote and a potential period of uncertainty within the construction sector. The BCIS are also predicting a "muted" recovery in their narrative within the sector and they consider prices will remain competitive as contractors have to compete more for work.

# 237,000

school places

£3.77 billion

combined project capital value





X) Department for Education



203





Page | 4 of 33 February 2018

#### Part One | Report Context

**Contributing Authorities** 

We are grateful to all Local Authorities who have contributed projects to this study. In addition to data submitted directly from authorities, we are also grateful to have received a new sample from the Education and Skills Funding Agency (ESFA) of ESFA capital programme schemes. The list below shows the areas covered by the study.

**Birmingham City Council** Bradford Metropolitan District Council **Brighton & Hove City Council Bristol City Council** Buckinghamshire County Council Bury Metropolitan Borough Council Calderdale Metropolitan Borough Council Cambridge City Council Cambridgeshire County Council Central Bedfordshire Council Cheshire West and Chester Council **Chichester District Council** City of York Council **Cornwall Council** Coventry City Council Cumbria County Council Daventry District Council Derby City Council Devon County Council Doncaster Metropolitan Borough Council Dorset County Council **Durham County Council** East Riding of Yorkshire Council East Sussex County Council Elmbridge Borough Council Epsom & Ewell Borough Council Essex County Council Gateshead Metropolitan Borough Council Halton Borough Council Hampshire County Council Hartlepool Borough Council Hertfordshire County Council Isle of Wight Council Kent County Council Kingston upon Hull City Council Lancashire County Council Leeds City Council Leicester City Council Lewes District Council Lincolnshire County Council Liverpool City Council London Borough of Barking and Dagenham London Borough of Barnett London Borough of Brent

London Borough of Bromley London Borough of Camden London Borough of Croydon London Borough of Ealing London Borough of Enfield London Borough of Hammersmith & Fulham London Borough of Harrow London Borough of Havering London Borough of Hillingdon London Borough of Hounslow London Borough of Islington London Borough of Kensington and Chelsea London Borough of Lambeth London Borough of Lewisham London Borough of Merton London Borough of Newham London Borough of Redbridge London Borough of Richmond upon Thames London Borough of Southwark London Borough of Sutton London Borough of Tower Hamlets London Borough of Waltham Forest London Borough of Wandsworth London Borough of Westminster Luton Borough Council Manchester City Council Medway Council Norfolk County Council North East Lincolnshire Council North Lincolnshire Council North Somerset Council North Tyneside Metropolitan Borough Council North Yorkshire County Council Northampton Borough Council Northamptonshire County Council Northumberland Council Nottingham City Council Nottinghamshire County Council Oldham Metropolitan Borough Council Peterborough City Council Plymouth City Council Portsmouth City Council Reading Borough Council Redcar and Cleveland Council Reigate and Banstead Borough Council

Rotherham Metropolitan Borough Council Royal Borough of Greenwich Royal Borough of Kensington and Chelsea Salford City Council Sandwell Metropolitan Borough Council Sheffield City Council Shropshire Council Slough Borough Council Somerset County Council South Gloucestershire Council Southampton City Council Spelthorne Borough Council St Helens Metropolitan Borough Council Stafford Borough Council Staffordshire County Council Stockport Metropolitan Borough Council Stockton-on-Tees Borough Council Stoke-on-Trent City Council Suffolk County Council Sunderland City Council Surrey County Council Swindon Borough Council Tameside Metropolitan Borough Council Thurrock Council Torbay Council Trafford Metropolitan Borough Council Wakefield Metropolitan District Council Warrington Borough Council Warwickshire County Council West Sussex County Council Wigan Metropolitan Borough Council Wiltshire Council Windsor and Maidenhead Council Wirral Council Wokingham Borough Council Wolverhampton City Council Worthing Borough Council



203

Authority

Please Note | Markers display the spread of Local Authorities who have contributed, they do not indicate exact locations.







Department for Education

Local L Infrastructure Government and Projects Association





Page | 5 of 33 February 2018









\$\$ Department for Education



**10** 





Page | 6 of 33 February 2018

#### Part Two | Primary Schools Overview

The primary school sample consists of 510 projects which are split into three school categories as shown in the pie chart (right). This sample features projects from 2012 to 2017 with a total combined capital value of  $\pounds$ 1.8 billion, comprising:

- 64 New Development projects.
- 385 Re-Build & Extension projects.
- 61 Refurbishment projects.

# 510 primary schools

126,000

£1.8 billion

capital value of primary school sample

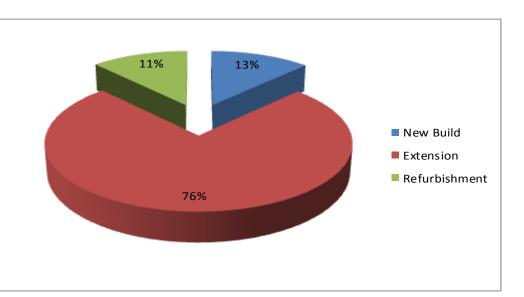
Hampshire County Council

new primary places

The majority of the primary school sample consists of Re-Build & Extension projects, continuing the trend that Local Authorities are expanding existing school sites to meet the increasing demand for pupil places. However, New Development projects on greenfield sites have seen a 21% increase in number since the last report. This rise tends to reflect the growth in new school places associated with major developments and reduced viability of providing new school places on existing sites.

The majority of schemes are procured via a framework arrangement, be that at a national, regional or local level. It has not been possible to draw sufficient trends relating to the cost benefits of these different procurement routes due to the significant variations in the framework arrangements.

Over the next pages further commentary is provided for each project category which details cost variations and observations on drivers for costs between projects.





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EAST RIDING

OF YORKSHIRE COUNCIL

20% Other

Department for Education Infrastructure and Projects Authority

e Local C Government

#### Part Two | Primary Schools **Overview**

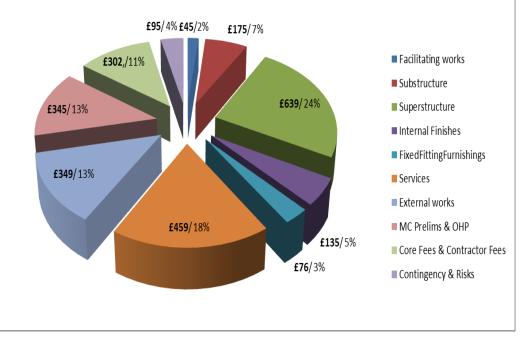
#### New Feature for the 2018 Study

Following the benchmarking workshop in October 2017, it was agreed to publish elemental cost and guidance costs for new Primary Schools using the combined data set. The benchmarking team are pleased to include a snapshot of these new features for the first time in the 2018 report. Further analysis will also be carried out and an update will be targeted prior to the 2019 study being undertaken.

#### **New Development Primary Schools**

Gross and nett rates plus average elemental cost breakdown have been provided this year for new build developments. This provides a cost per m<sup>2</sup> of the main building elements and the percentage of the cost each element represents drawn from the entire whole sample.

### Average Elemental Costs per M2/% for Primary Schools



#### **Guidance Costs**

Guidance has been provided in the table opposite for the average gross and nett rates for a 1FE, and 2FE primary school.

Primary School	Indexed Gross	Indexed Nett Build Cost Per M2	Average of Indexed Cost Per Pupil Place Inc Fees
1FE	£3,185	£2,106	£16,358
2FE	£2,811	£1,938	£14,785





X) Department for Education



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Page | 8 of 33 February 2018

#### Part Two | Primary Schools Ann

Annual Cost Trajectory

Primary school gross costs as a whole sample have decreased by 19% since 2012, after indexing, The sample size of 2016 projects has increased from the 2017 data capture giving more confidence to the figures. The graph indicates that 2014 and 2015 represented the lowest point of the gross costs trends which has since increased in 2016 and 2017. There are a number of reasons for the fluctuations evidenced in the cost trajectory over the last five years (Graph 1, right) which are outlined below.

#### **New Development**

Projects built on greenfield sites with 100% of the works being new build have seen a steady reduction in gross costs over the last five years, equating to a 21% reduction since 2012. The positive trend indicated is likely to be as a result of the adoption of a standardised approach to design; More delivery through collaborative arrangements and adopting a more cost driven approach.

In 2016 the new build Gross cost rose slightly which is considered to be a reflection of the market conditions, Brexit and the impact of the increase in housing output on prevailing prices.

#### **Re-Build & Extension**

Extensions to existing school buildings, new teaching blocks and re-built schools on existing sites have seen an increase in gross costs over the last two years. A number of factors influence this trend (N.B. page 10 dataset used as comparator):

- Whilst the sample contains a large number of projects these tend to be of small to medium size extensions with average floor areas up to 1400m<sup>2</sup>. This reduces the cost benefits experienced by larger schemes.
- The market has seen 4.3% (RICS, BCIS TPI) inflation since 2016 and although the figures within this report are indexed for the effect of inflation, it is believed market factors are not yet being reflected in the indices to account for market pressures in terms of labour and material costs.

#### Refurbishment

Due to the varying nature of refurbishment projects it is difficult to draw conclusive results from the cost trajectory. Due to a small sample size in 2016, there is a lower level of confidence in the data and 2017 data only had one project so a provisional trend is shown pending more data.

Figure 1 (right) displays the average costs per year alongside the number of projects in each year banding.

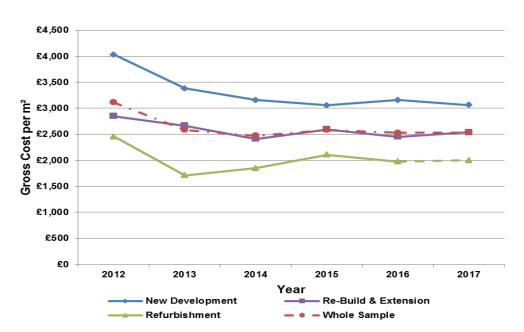




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#### Figure 1 | Primary School Gross Costs per m<sup>2</sup>

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			•							
	New Dev	/elopment	Re-Build 8	Extension	Refurb	Refurbishment		Sample		
Year	Gross Cost	Sample Size	Gross Cost	Sample Siz e	Gross Cost	Sample Size	Gross Cost	Sample Size		
2012	£4,032	5	£2,848	20	£2,458	6	£3,113	31		
2013	£3,384	10	£2,666	44	£1,711	18	£2,587	72		
2014	£3,162	13	£2,411	69	£1,846	13	£2,473	95		
2015	£3,056	17	£2,594	69	£2,107	15	£2,586	101		
2016	£3,159	10	£2,453	34	£1,978	8	£2,530	52		
2017	£3,062	9	£2,540	5	Insuffici	ent Data	£2,521	14		
	182		N							

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#### Graph 1 | Primary School Gross Costs per m<sup>2</sup>



#### Part Two | Primary Schools Alternative Delivery Model Cost Trajectory

Re-Build & Extension projects are formed from a combination of new blocks. extensions to existing schools and re-build projects on the existing site. The sample used for comparing Local Authority with ESFA procured schemes has been restricted to projects with a GIFA of over 750m<sup>2</sup> as none of the ESFA projects are less than 1FE within the sample.

Graph 2 (right) displays a cost trajectory for the ESFA projects alongside those from Local Authorities. The 2016 sample has increased by a large number of projects. The 2017 sample is currently a small number of projects so a trend line has been used that indicates that the gross rates are continuing in a downward direction.

Local Authority costs fell steadily between 2012 and 2014, but costs rose in 2015. The 2016 sample indicates a decrease of 10.7%. Early indications are that the 2017 rates continue to fall but at a slower rate.

ESFA average gross costs are lower than Local Authorities but the gap is reducing, this is in part due to the collaborative working between the ESFA, LA's and EBDOG on understanding cost differences and sharing best practice. ESFA projects were more than 20% lower prior to 2013 but are currently 16.6% lower in the 2016 sample of projects. There are a number of factors influencing these costs:

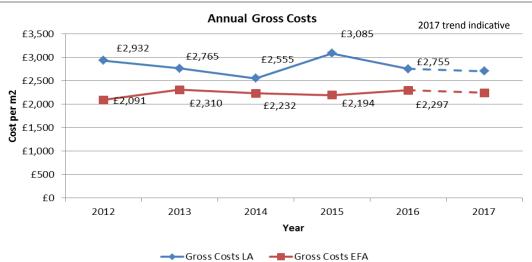
- ESFA projects are generally much larger than Local Authority schemes and therefore benefit from economies of scale.
- The ESFA has had the benefit of batching projects and a historically keen contractors' market but has recently experienced a rising construction market and this study has confirmed that costs increase beyond 2015. Early indications for the 2017 data is that costs are on a downward trajectory, however the sample sizes are very small so this is highly indicative.

Due to the data set collected by this study a large percentage of projects submitted for the 2015 and 2016 year banding are smaller in size than those in 2014. This is evidenced in Graph 2 (right) which shows an increase in Local Authority costs for 2015 then easing in 2016.

Figure 2 (right) displays the average costs per year alongside the number of projects in each year banding.







#### Graph 2 | Re-Build & Extension Gross Costs per m<sup>2</sup>

Figure	Figure 2   Primary School Costs												
		Gross Co	sts per m²			Costs Per Pupil Place							
Year	Local Authority		ES	ESFA		uthority	ES	FA					
	Average	Sample Size	Average	Sample Size	Average	Sample Size	Average	Sample Size					
2012	£2,932	18	£2,091	2	£15,729	18	£11,917	2					
2013	£2,765	35	£2,310	10	£16,564	35	£12,064	10					
2014	£2,555	38	£2,232	33	£15,625	38	£11,587	33					
2015	£3,085	31	£2,194	38	£17,519	31	£11,658	38					
2016	£2,755	12	£2,297	23	£12,876	12	£11,860	23					

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Local Government Association



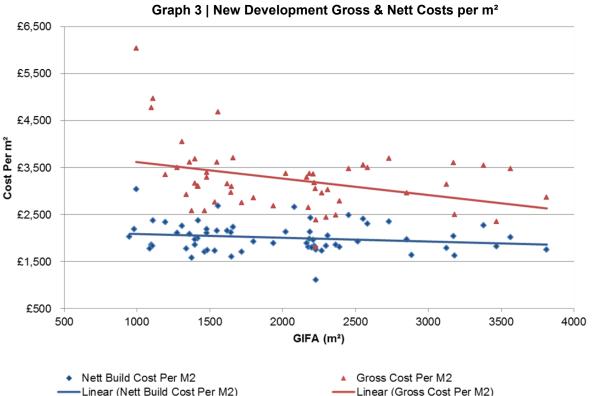
Page | 10 of 33 February 2018

Part Two | Primary Schools

New Development Summary

New Development projects are new schools built on greenfield sites, which include significant infrastructure and external work costs. There are 64 such projects in this study. Graph 3 (right) displays the gross and nett costs per m<sup>2</sup> for these projects. A detailed breakdown is shown on page 12.





St Leonard's School. Devon County Council

### 1,990m<sup>2</sup> average floor area

5.0m<sup>2</sup> average GIFA per pupil place

WKS average contract period £3.222 average gross cost

£2,002 average nett cost

£19,883 average cost per pupil place

**Key Definitions** 

#### New Development

Any project where 100% of the works being undertaken are new build and the site used is a greenfield site. Includes significant infrastructure and external works.

Location Factor

All costs have been normalised to a common UK average price level using regional location factors published by BCIS to accord with the UK Mean 100. Index taken at November 2017.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







X) Department for Education 203

Local Infrastructure Government and Projects Authority Association

#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 11 of 33 February 2018

Part Two | Primary Schools

New Development Summary

A detailed breakdown of average costs by GIFA bands is shown in the table below.

Figure 3   New D	evelopmen	t Average Cost Sum	mary				
	Gros	s Cost per m²	Nett	Cost per m <sup>2</sup>	Cost P	er Pupil Place	0
GIFA (m²)	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Sample Size
0 - 750				No Data			
750 - 1,500	£3,496	£2,926 £3,683	£2,056	£1,777 £2,257	£22, 195	£17,881 £26,040	21
1,500 - 2,250	£3,109	£2,669 £3,372	£1,971	£1,781 £2,148	£19,150	£13,693 £23,949	24
2,250 - 3,000	£3,057	£2,546 £3,492	£2,031	£1,816 £2,344	£18,934	£15,238 £21,372	12
3,000 - 3,750	£3,102	£2,500 £3,544	£1,925	£1,786 £2,039	£17,261	£16,385 £18,171	6
Above 3,750	£2,870	Insufficient Data	£1,750	£1,750 £1,750	£16,047	Insufficient Data	1
Whole Sample All GIFA Bands	£3,222	£2,669 £3,550	£2,002	£1,776 £2,242	£19,883	£15,548 £24,172	64

Some key analysis from this data set is summarised below.

#### Procurement

The study has demonstrated that the majority of New Development projects are procured via two stage open book tendering.

#### Form of Construction

The majority of projects use a steel frame with a composite cladding system. A small number of schemes use modular forms of construction, which on average reduce contract periods by about 15% on a typical school build when compared to an equivalent sample of steel frame projects.

#### Infrastructure

Due to the nature of these projects a significant investment in infrastructure and external works is evidenced throughout the sample. On average this infrastructure cost is 10% higher than seen throughout an equivalent sample of Re-Build & Extension projects where the existing site is used.

#### **Key Definitions**

#### New Development

Any project where 100% of the works being undertaken are new build and the site used is a greenfield site. Includes significant infrastructure and external works.

#### Location Factor

All costs have been normalised to a common UK average price level using regional location factors published by BCIS to accord with the UK Mean 100. Index taken at November 2017.

203

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







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All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.



Inflation



Page | 12 of 33 February 2018

#### Part Two | Primary Schools **Re-Build & Extension Summarv**

Re-Build & Extension projects are formed from a combination of new blocks. extensions to existing schools and re-build projects on the existing site. In most cases there are elements of demolition and some projects include refurbishment work to existing buildings.

In total, 385 Re-Build & Extension projects were submitted to the study, Graph 4 (right) displays the gross and nett costs per m<sup>2</sup> for these projects. A detailed breakdown is shown on page 14.

The sample includes 111 ESFA schemes submitted by the ESFA, these projects include local authority contributions where applicable.



The Butts Primary School, Hampshire County Council

# 1,353m<sup>2</sup> 5.14m<sup>2</sup>

average floor area **Key Definitions** 

#### **Re-Build & Extension**

Location Factor Any project where over 50% of the works being undertaken are new All costs have been normalised to a common UK average price level build, where the site used is adjacent to or the same as the existing site, using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds. Mean 100. Index taken at November 2017. which include elements of demolition.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.

average GIFA per pupil place







41wks

average contract period

X) Department for Education

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£2,791

average gross cost

203

#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.



£1,939

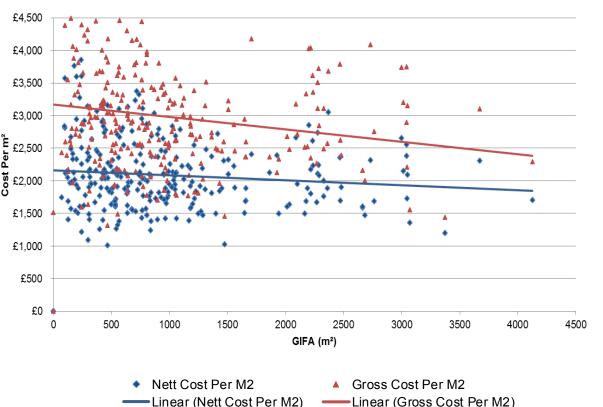
average nett cost



Page | 13 of 33 February 2018

£14.164

average cost per pupil place



Graph 4 | Re-Build & Extension Gross & Nett Costs per m<sup>2</sup>

Part Two | Primary Schools **Re-Build & Extension Summary** 

A detailed breakdown of average costs by GIFA bands is shown in the table below.

	Gros	s Cost per m²	Nett	Cost per m <sup>2</sup>	Cost P	er Pupil Place	
GIFA (m²)	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Sample Size
0 - 750	£3,188	£2,427 £4,048	£2,182	£1,643 £2,716	£13,860	£8,678 £17,616	142
750 - 1,500	£2,681	£2,168 £3,214	£1,916	£1,485 £2,277	£14,742	£11,636 £17,698	114
1,500 - 2,250	£2,451	£2,036 £2,708	£1,700	£1,404 £1,910	£13,868	£10,662 £16,438	67
2,250 - 3,000	£2,500	£1,899 £3,109	£1,734	£1,410 £2,050	£14,405	£9,545 £17,939	38
3,000 - 3,750	£2,418	£1,904 £2,932	£1,636	£1,379 £2,104	£13,719	£10,246 £18,443	20
Above 3,750	£2,181	£2,092 £2,270	£1,551	£1,489 £1,609	£13,318	£10,682 £15,847	4
Vhole Sample All GIFA Bands	£2,791	£2,135 £3,391	£1,939	£1,475 £2,353	£14,164	£10,061 £17,747	385

Some key analysis from this data set is summarised below.

#### Procurement

The study demonstrates that the Re-Build & Extension projects are procured via a number of different methods which include single stage and two stage tendering.

#### Form of Construction

The majority of projects use a steel frame with a composite cladding system. A small number of schemes use modular forms of construction, which on average reduce contract periods by 11% when compared to an equivalent sample of steel frame projects.

#### Infrastructure

Due to the nature of Re-Build & Extension projects, where the existing site is maintained, the costs associated with infrastructure are low, representing 15% of the total project cost on average across the sample.

#### **Key Definitions**

**Re-Build & Extension** 

All costs have been normalised to a common UK average price level Any project where over 50% of the works being undertaken are new build, where the site used is adjacent to or the same as the existing site. using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds. Mean 100. Index taken at November 2017. which include elements of demolition. Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.

Hampshire County Council



X) EAST RIDING OF YORKSHIRE COUNCIL

Location Factor

Department for Education 203

Local L Infrastructure Government and Projects Authority Association



All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 14 of 33 February 2018

#### Part Two | Primary Schools **Refurbishment Summarv**

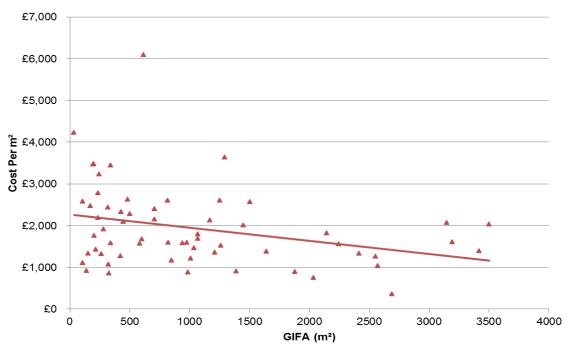
Refurbishment projects vary considerably in nature which makes trends and benchmarking difficult. We have split these schemes into three types of refurbishment project, namely light, medium and heavy to try and limit the variations.

In total, 61 refurbishment projects were submitted to the study, Graph 5 (right) displays the gross costs per m<sup>2</sup> for these projects. A detailed breakdown is shown on page 16.

Full definitions of light, medium and heavy refurbishment used for this study can be found on page 31.



Richard Lee Primary, Coventry City Council



Gross Cost Per M2 ——Linear (Gross Cost Per M2)

1,272m<sup>2</sup> average floor area

5.8m<sup>2</sup>

average GIFA per pupil place

36wks average contract period

Location Factor

£1,935 average gross cost

203

### £11,053 average cost per pupil place

inflation. VAT is excluded throughout.

All costs have been updated to the latest Building Cost Information

Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of

288 Index taken from August 2017 data forecasts. This adjusts costs for

**Key Definitions** 

#### Refurbishment

Any project which contains significant alterations or less than 50% new build to existing buildings. The works are further categorised as light. medium and heavy refurbishment. See further definitions for these levels on page 29.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







Mean 100. Index taken at November 2017.

Department for Education

All costs have been normalised to a common UK average price level

using regional location factors published by BCIS to accord with the UK

Local Infrastructure Government and Projects Authority Association



Inflation

Page | 15 of 33 February 2018

#### Graph 5 | Refurbishment Gross Costs per m<sup>2</sup>

Part Two | Primary Schools

**Refurbishment Summary** 

A detailed breakdown of average costs by GIFA bands is shown in the table below.

Figure 5   Refurbishment Average Cost Summary											
	Gros	s Cost per m²	Net	t Cost per m²	Cost P	er Pupil Place					
GIFA (m <sup>2</sup> )	Average	20th Percentile	Average	20th Percentile	Average	20th Percentile	Sample Size				
	Average	80th Percentile	Average	80th Percentile	Average	80th Percentile	0.20				
0.750	02.070	£1,336			010 011	£6,560	20				
0 - 750	£2,273	£2,879			£10,044	£12,177	30				
750 4 500	£1 752	£1,242				£6,432	17				
750 - 1,500	£1,752	£2,105			£11,319	£15,016	17				
1 500 2 250	£1,497	£891			£13,794	£9,721	6				
1,500 - 2,250	£1,497	£1,824	Net	Benchmarked	213,794	£18,632	0				
2 250 2 000	£1,000	£770	NOL	Denchmarked	00,400	£5,877					
2,250 - 3,000	£1,000	£1,291			£6,482	£7,168	4				
3 000 3 750	£1 779	£1,525			£17.046	£11,389	4				
3,000 - 3,750	£1,778	£2,050			£17,946	£22,873	4				
Whole Sample	C1 025	£1,264			C11 052	£6,593	64				
All GIFA Bands	£1,935	£2,574			£11,053	£15,381	61				

Some key analysis from this data set is summarised below.

This study has demonstrated that heavy refurbishment projects which typically extend the economic life of a building by approximately 15 - 25 years have an average gross cost per m<sup>2</sup> of £2,970. This represents a 38% increase when compared to a sample of equivalent medium refurbishment projects which typically increase the economic life of a building by up to 15 years. Given that heavy refurbishment projects include significant structural alterations and may also include the replacement of facades and roof finishes, this additional cost would be expected. The above is indicative as the majority of the sample (49 in number) comprise medium refurbishment projects. The sample of heavy refurbishment projects is just 6 projects, as is the case for light refurbishment.

Projects within the dataset vary considerably, as is the nature of refurbishment schemes and therefore it is difficult to draw any firm trends across the sample.

#### Key Definitions

Refurbishment

Any project which contains significant alterations or less than 50% new build to existing buildings. The works are further categorised as light, medium and heavy refurbishment. See further definitions for these levels on page 29.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







Location Factor

Department for Education

All costs have been normalised to a common UK average price level

Mean 100. Index taken at November 2017.

using regional location factors published by BCIS to accord with the UK

Infrastructure and Projects Authority

#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 16 of 33 February 2018

# Part Three Secondary Schools



Starbank All through School, Birmingham City Council













Page | 17 of 33 February 2018

#### Part Three | Secondary Schools Overview

The secondary school sample consists of 109 projects which are split into three school categories as shown in the pie chart (right). This sample features projects from 2012 to 2016 with a total combined capital value of £1.7 billion, comprising:

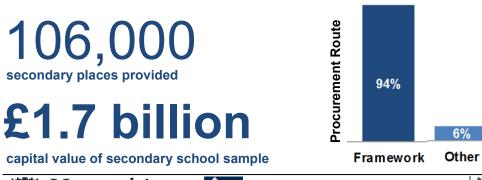
- 13 New Development projects (3 All Through schools).
- 94 Re-Build & Extension projects (1 All Through school)
- 2 Refurbishment projects.

# 109 secondary schools

The majority of the secondary school sample consists of Re-Build & Extension projects, demonstrating that Local Authorities are starting to expand existing school sites to meet the considerable forecast demand for pupil places. The sample has seen a 30% increase in schemes since last year, evidencing the growing demand within the secondary sector.

The majority of schemes are procured via a framework arrangement, be that at a national, regional or local level. It has not been possible to draw sufficient trends relating to the cost benefits of these different procurement routes due to the significant variations in the framework arrangements.

Over the next pages, further commentary is provided for each project category which details cost variations and observations on drivers for costs between projects. A small sample of New Development and Refurbishment projects has been obtained. It is not possible to draw any conclusions or provide further commentary, but this information is given to show the emergence of the sample.







6%

X)

Department

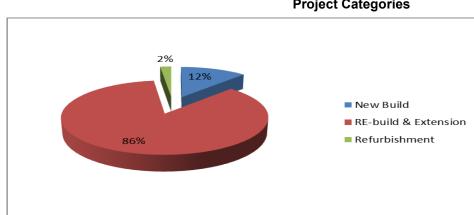
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203

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Wickersley Comprehensive, Rotherham Metropolitan Borough





Page | 18 of 33 February 2018

**Project Categories** 

#### Part Three | Secondary Schools Annual Cost Trajectory

Secondary school gross costs as a whole sample have increased over the last two vears. This has been driven by the small data sets available within the study for New Development and Refurbishment Projects. This study has demonstrated a number of reasons for the fluctuations evidenced in the cost trajectory over the last five years (Graph 6, right) which are outlined below.

#### **New Development**

A small sample of New Development projects has been obtained. It is not possible to draw any conclusions or provide further commentary, but this information is given to show the emergence of the sample.

#### **Re-Build & Extension**

Extensions to existing school sites, new teaching blocks and re-built schools on existing sites have seen a steady increase in gross costs over the last 24 months shown. It should be noted that the sample size for 2012 is small and that therefore greater certainty can be placed in the 2013 - 2016 trajectory, which has seen a 6.9% increase in gross costs. This study has shown a number of factors influencing this trend:

- Smaller projects have continued to be procured over the last 12 months shown, with the average project GIFA over this period being 5,500m<sup>2</sup>. This is considerably smaller than the 7,500m<sup>2</sup> average GIFA seen prior to 2015, which reduces the cost benefits experienced by larger schemes.
- The market has seen 4.3% (RICS, BCIS TPI) inflation and although the figures within this report are indexed for the effect of inflation, we believe a market factor is not yet being reflected in the indices to account for market pressures in terms of labour and material costs.

#### Refurbishment

A small sample of Refurbishment projects has been obtained. It is not possible to draw any conclusions or provide further commentary.

Figure 6 (right) displays the average costs per year alongside the number of projects in each year banding. It should be noted that the secondary school sample is small and therefore average costs displayed are indicative only.

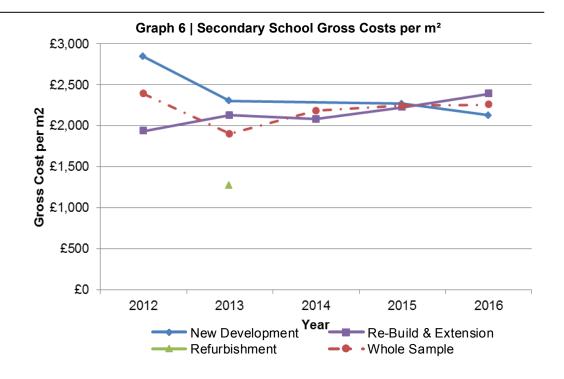


Figure	igure 6   Secondary School Gross Costs per m <sup>2</sup>												
	New Development Re		Re-Build & Extension		n Refurbishmen		Whole Sample						
Year	Gross Cost	Sample Size			Gross Cost	Sample Size	Gross Cost	Sample Size					
2012	£2,844	2	£1,997	1			£2,390	3					
2013	£2,303	1	£2,147	11	£1,278	2	£1,904	14					
2014			£2,053	27			£2,184	27					
2015	£2,268	4	£2,081	32			£2,247	36					
2016	£2,127	6	£2,297	24			£2,260	30					





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#### Part Three | Secondary Schools Re-Build & Extension Summary

Re-Build & Extension projects are formed from a combination of new blocks, extensions to existing schools and re-build projects on the existing site. In most cases there are elements of demolition and some projects include refurbishment work to existing buildings.

In total, 94 Re-Build & Extension projects were submitted to the study, Graph 8 (right) displays the gross and nett costs per m<sup>2</sup> for these projects. A detailed breakdown is shown on page 21.

The sample includes 68 ESFA schemes submitted by the ESFA, these projects include local authority contributions where applicable.



Robert Mays Secondary School Extension, Hampshire County Council

Any project where over 50% of the works being undertaken are new

7,013m<sup>2</sup> average floor area

7.5m<sup>2</sup> average GIFA per pupil place

WKS average contract period

£4.000

£3,500

average gross cost

£2,133

£1,555 average nett cost

All costs have been updated to the latest Building Cost Information

Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of

288 Index taken from August 2017 data forecasts. This adjusts costs for

£15.82 average cost per pupil place

£3,000 £2,500 Cost Per m<sup>2</sup> £2,000 £1.500 £1.000 £500 £0 0 5000 10000 15000 20000 GIFA (m<sup>2</sup>) Nett Cost Per M2 Gross Cost Per M2 ٠ Linear (Nett Cost Per M2) Linear (Gross Cost Per M2)

Location Factor All costs have been normalised to a common UK average price level

203

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build, where the site used is adjacent to or the same as the existing site, using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds. Mean 100. Index taken at November 2017. which include elements of demolition.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.



**Key Definitions Re-Build & Extension** 





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inflation. VAT is excluded throughout.

Inflation

Page | 20 of 33

February 2018

#### Graph 8 | Re-Build & Extension Gross & Nett Costs per m<sup>2</sup>

Part Three | Secondary Schools Re-Build & Extension Summary

A detailed breakdown of average costs by GIFA bands is shown in the table below.

Figure 7   Re-Build & Extension Average Cost Summary											
	Gros	s Cost per m²	Nett	Cost per m²	Cost P	er Pupil Place					
GIFA (m²)	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Average	20th Percentile 80th Percentile	Sample Size				
0 - 2,500	£2,383	£1,862 £2,989	£1,840	£1,483 £2,249	£15,105	£8,563 £21,318	15				
2,500 - 5,000	£2,392	£2,338 £2,830	£1,786	£1,763 £2,230	£17,764	£17,319 £25,379	12				
5,000 - 7,500	£2,070	£1,997 £2,563	£1,448	£1,581 £1,759	£15,959	£16,569 £21,856	28				
7,500 - 10,000	£1,958	£1,770 £1,976	£1,434	£1,338 £1,548	£14,255	£13,055 £16,020	21				
10,000 - 12,500	£2,096	£2,345 £2,348	£1,505	£1,894 £1,910	£16,913	£25,442 £34,331	16				
12,500 - 15,000	£1,898	Insufficient Data	£1,300	Insufficient Data	£17,113	Insufficient Data	2				
Whole Sample All GIFA Bands	£2,133	£1,874 £2,811	£1,555	£1,478 £2,212	£15,822	£11,772 £22,386	94				

Some key analysis from this data set is summarised below.

#### Procurement

The study has demonstrated that the majority of local authority Re-Build & Extension projects are procured via two stage open book tendering. ESFA projects are let via an ESFA procurement process.

#### Infrastructure

Due to the nature of Re-Build & Extension projects, where the existing site is maintained, the costs associated with infrastructure are low, representing 15% of the total project cost on average across the sample.

#### **Key Definitions**

**Re-Build & Extension** 

Any project where over 50% of the works being undertaken are new All costs have been normalised to a common UK average price level build, where the site used is adjacent to or the same as the existing site. using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds. Mean 100. Index taken at November 2017. which include elements of demolition. Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







Location Factor

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#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 21 of 33 February 2018

#### Part Three | Secondary Schools New Development Refurbishment Summary

A small sample of New Development and Refurbishment projects has been obtained. It is not possible to draw any conclusions or provide further commentary, but this information is given to show the emergence of the sample.

	Gross	s Cost per m²	Nett	Cost per m <sup>2</sup>	Cost P	er Pupil Place	
GIFA (m <sup>2</sup> )	Aleman	20th Percentile	A. 1010 000	20th Percentile	Average	20th Percentile	Sample Size
	Average	80th Percentile	Average	80th Percentile	Average	80th Percentile	0.20
0 - 2,500	£2,129	£1,923	£2.029	£1,953	£11,187	£7,723	2
0 - 2,300	£2,129	£2,334	£2,029	£2,105	211,187	£14,652	
2,500 - 5,000				No Data			
5 000 7 500		£1,770	C1 111	£1,388	C45 745	£15,454	2
5,000 - 7,500	£1,844	£1,917	£1,444	£1,500	£15,745	£16,035	
7,500 - 10,000	£2.397	£2,194	£1.638	£1,549	£18,795	£15,965	5
1,000 10,000	~2,007	£2,473	~1,000	£1,741	£10,795	£20,504	
10.000 - 12.500	£2.391	£2,069	£1.645	£1,485	£18.387	£16,386	3
,	, ,	£2,692	,	£1,800		£20,533	
12,500 - 15,000	£2,725	£2,725	£1,963	£1,963	£23,205	£23,205	1
		£2,725		£1,963		£23,205	
Vhole Sample	62.204	£1,941	61 605	£1,455	617 404	£14,845	13
All GIFA Bands	£2,294		£1,695	£1,915	£17,401	£20,533	13
gure 9   Refurbish	n ent Averag	e Cost Summary					
	Gros	s Cost per m²	Nett	Cost per m <sup>2</sup>	Cost P	er Pupil Place	Com ala
GIFA (m <sup>2</sup> )	Average	20th Percentile	Average	20th Percentile	Average	20th Percentile	Sample Size
		80th Percentile	Average	80th Percentile		80th Percentile	Size

		£1,269	No Data	£13,361	£13,256	2
2,500 - 5,000	£1,278	£1,286			£13,467	
Whole Sample	£1,278	£1,269	No Data	£13,361	£13,256	2
All GIFA Bands		£1,286		£13,361	£13,467	

#### **Key Definitions**

New Development & Refurbishment

Category definitions can be found on page 31.

#### Location Factor

All costs have been normalised to a common UK average price level using regional location factors published by BCIS to accord with the UK Mean 100. Index taken at November 2017.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.

#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.







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Page | 22 of 33 February 2018



### Part Four SEN Schools

Portesbury SEN School :Surrey County Council





Department for Education







Page | 23 of 33 February 2018

#### Part Four | SEN Schools

**Overview** 

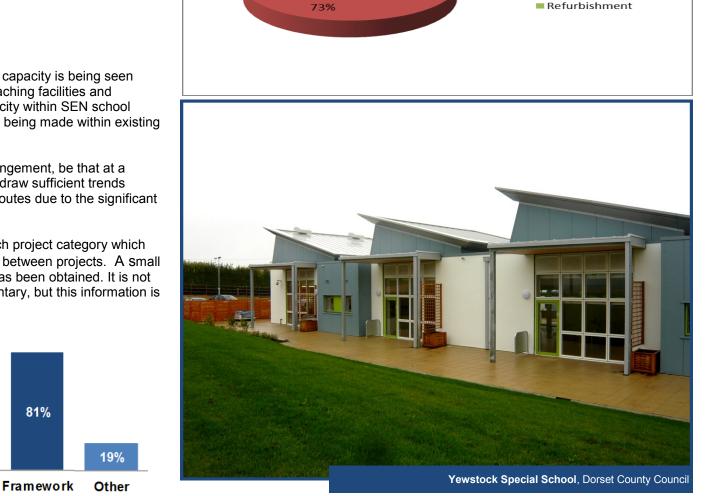
The SEN school sample consists of 41 projects which are split into three school categories as shown in the pie chart (right). This sample features projects from 2012 to 2016 with a total combined capital value of £265 million, comprising:

- 7 New Development projects.
- 30 Re-Build & Extension projects.
- 4 Refurbishment projects.

While significant demand for primary and secondary school capacity is being seen across the country, this increases the need for specialist teaching facilities and therefore Local Authorities are starting to increase the capacity within SEN school stock. This study evidences that the majority of provision is being made within existing schools, namely Re-Build & Extension projects.

The majority of schemes are procured via a framework arrangement, be that at a national, regional or local level. It has not been possible to draw sufficient trends relating to the cost benefits of these different procurement routes due to the significant variations in the framework arrangements.

Over the next pages further commentary is provided for each project category which details cost variations and observations on drivers for costs between projects. A small sample of New Development and Refurbishment projects has been obtained. It is not possible to draw any conclusions or provide further commentary, but this information is given to show the emergence of the sample.



10%

17%



capital value of SEN school sample

£265 million

4,700

new SEN places



rocurement Route



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Page | 24 of 33 February 2018

New Build

RE build and extension

#### Part Four | SEN Schools **Re-Build & Extension Summarv**

Re-Build & Extension projects are formed from a combination of new blocks. extensions to existing schools and re-build projects on the existing site. In most cases there are elements of demolition and some projects

include refurbishment work to existing buildings.

In total, 30 Re-Build & Extension projects were submitted to the study, Graph 9 (right) displays the gross and nett costs per m<sup>2</sup> for these projects. A detailed breakdown is shown on page 26.

The sample includes 16 ESFA schemes submitted by the ESFA, these projects include local authority contributions where applicable.



Yewstock Special School, Dorset County Council

**2,711m<sup>2</sup>** average floor area

average GIFA per pupil place

average contract period

2.366 average gross cost

Nett Cost Per M2

Linear (Nett Cost Per M2)

Linear (Gross Cost Per M2) £1./64 £6/3

Gross Cost Per M2

All costs have been updated to the latest Building Cost Information

Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of

288 Index taken from August 2017 data forecasts. This adjusts costs for

average cost per pupil place

**Key Definitions** 

#### **Re-Build & Extension**

Any project where over 50% of the works being undertaken are new All costs have been normalised to a common UK average price level build, where the site used is adjacent to or the same as the existing site, using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds. Mean 100. Index taken at November 2017. which include elements of demolition.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.







Location Factor

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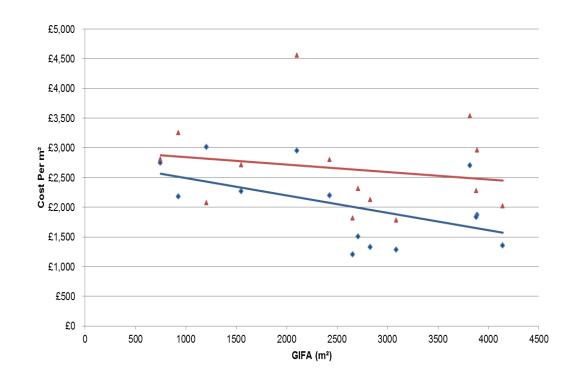
inflation. VAT is excluded throughout.

average nett cost

Inflation



Page | 25 of 33 February 2018



#### Graph 9 | Re-Build & Extension Gross & Nett Costs per m<sup>2</sup>

Part Four | SEN Schools

**Re-Build & Extension Summary** 

A detailed breakdown of average costs by GIFA bands is shown in the table below.

	Gros	s Cost per m²	Nett	Cost per m <sup>2</sup>	Cost P	Cost Per Pupil Place		
GIFA (m²)	Average	20th Percentile	Average	20th Percentile	Average	20th Percentile	Sample Size	
	Average	80th Percentile	Average	80th Percentile	Avelage	80th Percentile	0.20	
0 - 750	£2,266		£2,085		£36,381		2	
750 - 1,500	£2,661		£2,598		£53,949		2	
1,500 - 2,250	£2,837	Insufficient data	£2,064	Insufficient data	£87,322	Insufficient data	5	
2,250 - 3,000	£2,155		£1,491		£62,897		8	
3,000 - 3,750	£2,496		£1,678		£56,543		2	
Over 3,750	£2,246	£2,285 £3,073	£1,633	£1,799 £2,036	£71,621	£69,554 £82,971	11	
Vhole Sample All GIFA Bands	£2,366		£1,764		£67,379		30	

#### **Key Definitions**

#### **Re-Build & Extension**

Location Factor

All costs have been normalised to a common UK average price level Any project where over 50% of the works being undertaken are new build, where the site used is adjacent to or the same as the existing site. using regional location factors published by BCIS to accord with the UK Including new build blocks, extensions to existing buildings and rebuilds Mean 100. Index taken at November 2017. which include elements of demolition.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.

Property Services







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#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 26 of 33 February 2018

Part Four | SEN Schools

New Development & Refurbishment Summary

A small sample of New Development and Refurbishment projects has been obtained. It is not possible to draw any conclusions or provide further commentary, at this stage.

Figure 11   New [	· · ·	nt Average Cost Su								
GIFA (m²)	Gross Cost per m <sup>2</sup>		Nett Cost per m <sup>2</sup>				Cost Per Pupil Place			Sampl
	Average	20th Percentile	Average		20th Percentile		Average	20th Percentil	_	Size
	Ŭ	80th Percentile			80th Pe	ercentile	0	80th Percentil	e	
0 - 750	No Data									
750 - 1,500	£3,743		£2,47	8			£72,896			2
1,500 - 2,250	£2,169	Insufficient Data	£1,56	2	Insufficie	ent Data	£43,921	Insufficient Da	ta	1
2,250 - 3,000	£2,414		£1,70	6			£67,591			1
3,000 - 3,750	No Data									
Over 3,750	£2,478	£2,087 £2,866	£1,844		£1,707 £2,000		£117,836	£60,526 £166,843		3
Whole Sample All GIFA Bands	£2,786		£1,96	5			£87,259			7
Figure 12   Ref	furbishme	nt Average Cost	Summa	ry						
GIFA (m²)	0	Cost Per Pupil			er Pupil	Place	Sample			
	Avera	ge 20th Perce			Average		ercentile	Size		
		80th Perce	ntile	80th F		ercentile				
0 - 750	£3,09	6 Insufficient	Data		Insufficient		Data	1		
750 - 1,500	£1,50	£1,502 £1,324 £1,680			£26,594 Insuffi		cient Data	2		
Whole Sample All GIFA Bands	e £1,89	2						3		

#### **Key Definitions**

**New Development & Refurbishment** 

Category definitions can be found on page 31.

#### Location Factor

All costs have been normalised to a common UK average price level using regional location factors published by BCIS to accord with the UK Mean 100. Index taken at November 2017.

Further definitions of key terms and footnotes outlining how the data has been treated can be found on page 31.









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Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017 of 288 Index taken from August 2017 data forecasts. This adjusts costs for inflation. VAT is excluded throughout.





Page | 27 of 33 February 2018

# **Part Five** Further Information







Department for Education







Page | 28 of 33 February 2018 Intentionally Blank





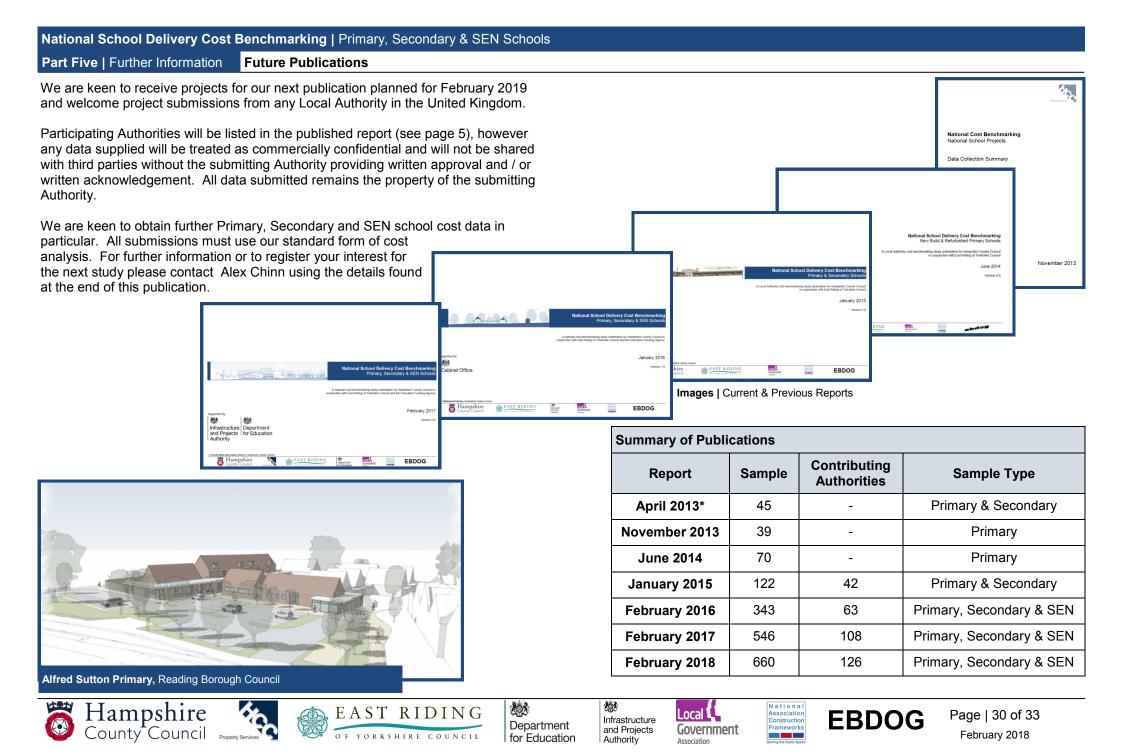
Department for Education







Page | 29 of 33 February 2018



#### **Part Five |** Further Information Definitions of Kev Terms

Key terms used throughout this publication and an outline of how data has been adjusted for inflation and regional cost variations are defined here.

#### **New Development**

Any project where 100% of the works being undertaken are new build and the site used is a greenfield site. Includes significant infrastructure and external works.

#### **Re-Build & Extension**

Any project where over 50% of the works being undertaken are new build, where the site used is adjacent to or the same as the existing site. Including new build blocks, extensions to existing buildings and rebuilds which include elements of demolition.

#### Refurbishment

Any project which contains significant alterations or less than 50% new build to existing buildings. The works are further categorised as light, medium and heavy refurbishment. See further definitions for these levels.

#### **Refurbishment Level - Light Refurbishment**

Investment focused on common areas and essential repairs only. Extension of economic life is approximately 5 years. Works include strip out of existing space, shell and core refurbishment including cosmetic upgrades. Assumes existing main plant, existing floors and ceilings are retained.

#### **Refurbishment Level - Medium Refurbishment**

Investment involves full upgrade of the existing building services and finishes but stops short of major structural alterations. Extension of economic life is approximately 15 years. Works include strip out of existing space, shell and core refurbishment including cosmetic upgrades. No major structural or substructural alterations. Existing floors and ceilings are retained and minor repairs only to facade.

#### Refurbishment Level - Heavy Refurbishment

Investment includes significant structural alterations and may also include the replacement of facades and roof finishes. The complete renewal of internal fittings, finishes and MEP systems. The building is typically unoccupied. Extension of economic life is approximately 15 - 25 years. Works include strip out of existing space, shell and core refurbishment including cosmetic upgrades. Replacement to raised floors, ceilings and new services.

#### **Spatial Measures (GIFA)**

Encompass the most common formats used by clients and industry to benchmark total construction costs, which in the case of schools has been taken as  $\pounds/m^2$  of the Gross Internal Floor Area (GIFA). This is related to throughout and is the total m<sup>2</sup> of accommodation delivered by a project. For Refurbishment ppppprojects the GIFA refers to the percentage of new build floor area only.

#### **Total Project Cost**

Represents the overall project cost at tender stage, inclusive of fees, external works, abnormal costs, including minor building works and fittings and fixtures. It is inclusive of additions for preliminaries, contingency, overheads and profit.

#### Nett Cost per m<sup>2</sup>

Represents the tendered cost per m<sup>2</sup> of GIFA, exclusive of fees, abnormals, external works, minor building works and alterations. It is inclusive of additions for preliminaries, contingency, overheads and profit. Fixed fittings and furnishings are included.

#### Gross Cost per m<sup>2</sup>

Represents the tendered Total Project Cost per m<sup>2</sup> of GIFA.

#### **Cost Per Pupil Place**

Represents the Total Project Cost, divided by the number of additional pupil places being created by the works in the school. Where this data has not been available for refurbishment projects, the Total Project Cost has been divided by the total number of pupils in the school.

#### 20<sup>th</sup> and 80<sup>th</sup> Percentiles

The 20<sup>th</sup> percentile is the value below which 20% of the observations may be found, while the 80<sup>th</sup> percentile is the value below which 80% are found.

#### Abnormals

These encompass substructure cost above normalised base cost and demolitions. The normalised base cost for substructures used was £120 per m<sup>2</sup> of GIFA. This value has been derived using the worked example for calculating substructure abnormals published by the former Department for Education and Employment (DFEE) within their document entitled "Education Building Projects: Information on Costs and Performance Data". This calculation used within this report recognises the impact of timing (tender factor), location and size of projects.

#### Fees

All professional (client) fee costs have been included where provided within the sample data. These fees include project management, cost management and other professional services associated to the project. In house architectural service fees are also included where applicable. If fee information was not available a standardised professional fee allowance of 12% has been included on all projects where the unadjusted tendered Contract Sum is £10m or less. A standardised professional fee allowance of 10% has been included on all projects where the unadjusted Contract Sum is in excess of £10m. A professional (client) fee of 3% has been applied to all centrally funded projects submitted by the ESFA as agreed with the ESFA.

#### **Excluded Cost Elements**

Statutory fees, survey costs, loose furniture and equipment, client department costs including programme management, legal and land acquisition costs are excluded from all figures shown herein.

#### Preliminaries, Contingency, Overheads & Profit

Included in all figures herein as a percentage cost of GIFA. In the case of Refurbishment projects the GIFA refers to the percentage of new build floor area only.

#### Location Factor

All costs have been normalised to a common UK average price level using regional location factors published by BCIS to accord with the UK Mean 100. Index taken at November 2016.

#### Inflation

All costs have been updated to the latest Building Cost Information Service (BCIS) ALL-IN Tender Price of Index (TPI) of 1<sup>st</sup> Quarter 2017of 288 Index taken at August 2017 This adjusts costs for inflation. VAT is excluded throughout.

#### Please Note

203

Authority

All cost data contained within this report relates to Tender Stage (Gateway 3, Contract Let) costs, unless otherwise identified as Outturn figures.

Photographs contained throughout this publication are used with the permission of the associated Local Authority.

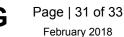




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#### Part Five | Further Information Publication Contacts

For further information relating to this study or for details regarding future publications and how to participate please contact the individuals below.

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Page | 32 of 33 February 2018





Department for Education







Page | 33 of 33 February 2018